

CAPITAL BUILD UPDATE TO THE CITIZENS ADVISORY COMMITTEE

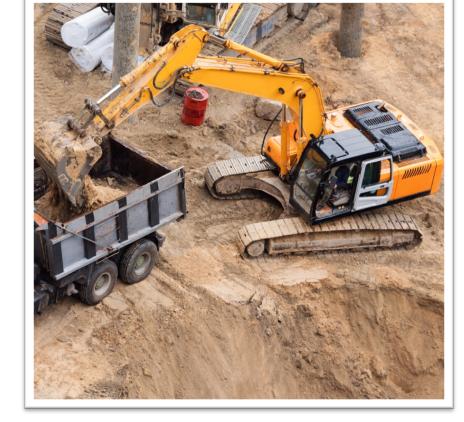
July 26, 2018

IMAGINE. DISCOVER. CULTIVATE.

WORKFORCE

HORIZONTAL INTEGRATED CONTRACT (HIC) PILOT IMPLEMENTATION

- Efforts To Date:
 - June 25th HIC contract signed
 - July 9th Workforce Kick-off meeting
- Next steps:
 - Work with contractor, Hensel Phelps, to create guidelines and 5-year program for Workforce Coordinator to support outreach efforts to targeted areas and populations
 - Develop HIC coordination with WORKNOW
 - Develop matrix for pilot baseline data





WORKFORCE

WORKNOW PILOT CONTRACT

The National Western Center Program and its partners will contribute \$550,000 to WORKNOW over the course of five years to support outreach efforts to targeted areas and populations.

NWC contract with WORKNOW will provide:

- 1. WORKNOW partner services
- Training to provide workers with advanced skillsets to meet anticipated vertical building trade needs including carpenters, electricians, and HVAC technicians
- 3. Bilingual WORKNOW liaison with NWC, supporting outreach and access to WORKNOW services



WORK UNDERWAY

Campus Placemaking

MIG, Inc.

- Design
- M/WBE Goal of 24%

Design and guidelines for public spaces, campus character, cultural plans, etc.

Maintenance & Ops

SEH, Inc.

- Design
- M/WBE Goal of 30%

Renovation of existing building. Office/shop space, high bay vehicle maintenance, etc.

Integrated Demolition

Saunders Construction

- Integrated Construction
- M/WBE Goal of 18%

Property management, demolition, abatement & site remediation

Horizontal Portfolio

Merrick & Company

- Design
- M/WBE Goal of 23%

Design services to enable the horizontal portfolio for the campus development

Brighton Boulevard - 3

Kiewit / Hamon

- Integrated Construction
- M/WBE Goal of 14%

Widening of Brighton Blvd. for added lanes, walking, cycle, amenity zones & Race Ct. bridge

Horizontal Integrated

Hensel Phelps

- Integrated Construction
- M/WBE Goals assigned to each work order

Task and work order-based construction services to enable the horizontal portfolio

DRIR Railroad

Wilson & Company

- Design
- M/WBE Goal of 14%

Consolidation of the Denver Rock Island Railroad & replacement maintenance facility



ACTIVE PROCUREMENTS

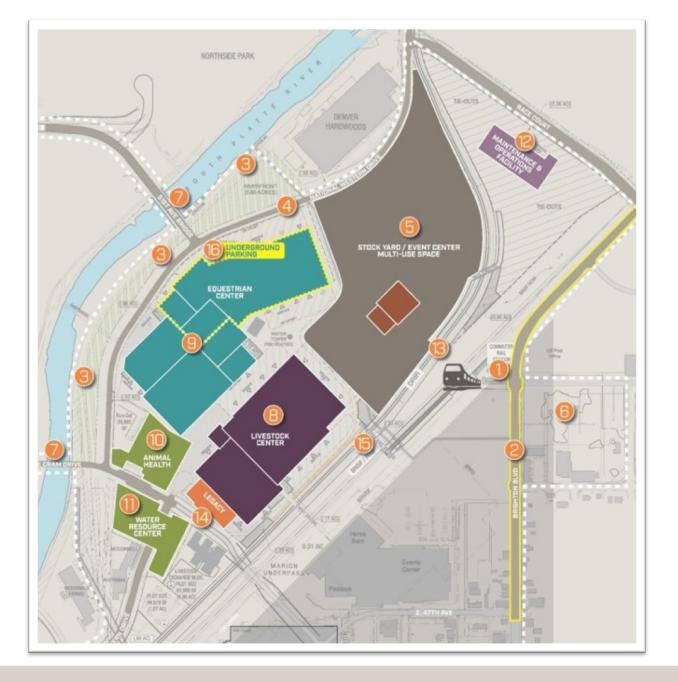
Stockyards & Stockyard Event Center - Design

Open Procurement

- DESIGN
- M/WBE Goal of 30%
- RFQ released 6/29/18
- RFQ responses due 7/31/18

Engineering and architectural services for the 20-acre NWC Stockyards and 43,000 SF Stockyard Event Center





FUTURE PROCUREMENTS

Maintenance & Ops Facility Renovation Construction

CM/GC

RFQ: July 2018

Est. RFP: August 2018

Construction of the Maintenance and Operations Facility. Renovations include:

- Maintenance and Vehicle Shops with Yard
- Equipment and Material Storage
- Cattle Tie Out Areas for Annual Stock Show



Stockyards & Stockyard Event Center Construction

CM/GC

RFQ: July 2018

Est. RFP: Sept. 2018

Construction of the Stockyard and Stockyards Event Center, including:

- 20 acres of Stockyards with 800+ removable pens
- Catwalks and building terraces
- Multi-use events and festival space during non-Stock Show times
- Stockyards Event Center facility, including a 1000-seat Arena with 2 show rings and a 600-seat Auction Arena

Equestrian Center & Parking Garage Design & Construction

DESIGN

RFQ: Sept. 2018 Est. RFP: Nov. 2018

CM/GC

RFQ: Nov. 2018

Est. RFP: Dec. 2018

Design & Construction of the Equestrian Center and Parking Garage, including:

- 4,500 Seat Event Center
- 500 Equestrian Show Arena
- 700-800 stall Horse Barn
- Two Paddocks and Covered Open-Air Warm Up areas
- 1,050 car Parking Garage

Livestock Center Design & Construction

DESIGN

RFQ: Early 2019 Est. RFP: Mid 2019

CM/GC

RFQ: Mid 2019

Est. RFP: Fall 2019

Design & Construction of the Maintenance and Operations Facility Renovation, including:

- Maintenance and Vehicle Shops with Yard
- Equipment and Material Storage
- Cattle Tie Areas for Annual Stock Show

CAMPUS ENERGY UPDATE

MEETING NWC ENERGY GOALS THROUGH PARTNERSHIPS

- Goal: seek a construction and financing partner to optimize NWC campus energy toward creation of a Zero Energy District focusing on solar and sewer heat recovery
- Request for Qualifications (RFQ) yielded responses from seven highly-qualified national and international teams

Request for Proposals (RFP) includes a Community Collaboration proposal where responders

specify how they can serve the broader community



NWC STRATEGIC PARTNERSHIPS AND CAMPUS WIDE SERVICES

Campus Wide Partnership	Horizontal Priority	Vertical Priority	NWCO Sponsor	Project Manager
Energy	1	1	Brad Dodson	Barb Frommell
Water (Denver Water)	1	2	Brad Dodson	Barb Frommell
Wastewater (Metro)	1	N/A	Brad Dodson	Barb Frommell
IT Infrastructure	1	2	Brad Dodson	Eric Shafran
Concessions (Food, Beverage, Retail)	3	2	Brad Dodson	Eric Shafran
Wayfinding, Signage, Advertising	2	3	Brad Dodson	Barb Frommell



THE TRIANGLE

FUTURE PHASES FOR THE CAMPUS

Four Required Assets:

- Redeveloped 1909 Historic Building
- New 10,000-Seat Arena
- New Expo Hall
- Supporting Structured Parking

Additional supporting development to activate the campus year-round

Estimated Procurement Timeline:



2018 3rd Quarter

2018 4th Quarter

2019

PBI Coordination

RFQ Issued

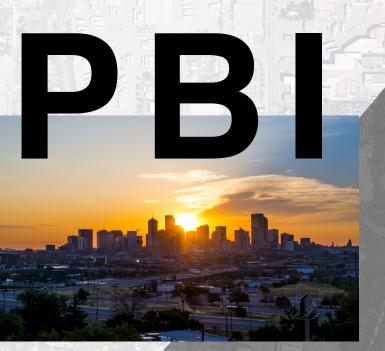
RFP Issued

Community / Citizens Advisory Committee Outreach





PERFORMANCE BASED INFRASTRUCTURE



DENVER IS FINALIZING A PBI PROGRAM AND PBI FOR LAUNCH SUMMER 2018

Establish a neutral, standardized and transparent process to evaluate and execute potential partnerships with the private sector to deliver public infrastructure

Ensure any potential projects stays true to Denver's core values of inclusion, equity, and economic opportunities for all